

(Company Registration Number 196900057Z) (Incorporated in the Republic of Singapore)

## Unaudited Full Year Financial Statements And Dividend Announcement

## 1(a) STATEMENT OF PROFIT AND LOSS FOR THE FULL YEAR ENDED 31 MARCH 2005

|   | Group                              |                                    |             |                                     |                                     |             |
|---|------------------------------------|------------------------------------|-------------|-------------------------------------|-------------------------------------|-------------|
|   | 3 months to<br>31.03.05<br>S\$'000 | 3 months to<br>31.03.04<br>S\$'000 | Change<br>% | 12 months to<br>31.03.05<br>S\$'000 | 12 months to<br>31.03.04<br>S\$'000 | Change<br>% |
| Revenue   | 13,460                             | 14,601                             | -8%         | 56,469                              | 52,738                              | 7%          |
| Other income (Note A)   | 372                                | 371                                | 0%          | 503                                 | 450                                 | 12%         |
|   | 13,832                             | 14,972                             | -8%         | 56,972                              | 53,188                              | 7%          |
| Cost of sales (Note B)  | (8,774)                            | (9,859)                            | -11%        | (37,554)                            | (35,302)                            | 6%          |
|   | 5,058                              | 5,113                              | -1%         | 19,418                              | 17,886                              | 9%          |
| Staff costs   | (2,221)                            | (2,603)                            | -15%        | (9,831)                             | (9,478)                             | 4%          |
| Other operating expenses (Notes C, D)   | (6,812)                            | (1,596)                            | 327%        | (14,551)                            | (6,422)                             | 127%        |
| (Loss) / profit from operating activities                                     | (3,975)                            | 914                                | n/m         | (4,964)                             | 1,986                               | n/m         |
| Finance costs (Note E)  | (340)                              | (355)                              | -4%         | (1,369)                             | (1,149)                             | 19%         |
| (Loss) / profit from operations before share of results of associated company | (4,315)                            | 559                                | n/m         | (6,333)                             | 837                                 | n/m         |
| Share of results of associated company  | 224                                | 290                                | -23%        | 3,514                               | 1,366                               | 157%        |
| (Loss) / profit from operations before taxation                               | (4,091)                            | 849                                | n/m         | (2,819)                             | 2,203                               | n/m         |
| Taxation (Note F)   | 289                                | (376)                              | n/m         | (564)                               | (876)                               | -36%        |
| Net (loss) / profit from operations   | (3,802)                            | 473                                | n/m         | (3,383)                             | 1,327                               | n/m         |
| Minority interests  | 827                                | (26)                               | n/m         | 1,419                               | 378                                 | 275%        |
| Net (loss) / profit attributable to shareholders                              | (2,975)                            | 447                                | n/m         | (1,964)                             | 1,705                               | n/m         |

n/m: not meaningful



(Company Registration Number 196900057Z)

- current taxation

- deferred taxation

| Note A - | Other income comprise:-  | Gro                                 | up                                  |             | Gro                                  | up                                   |              |
|----------|--|-------------------------------------|-------------------------------------|-------------|--------------------------------------|--------------------------------------|--------------|
|          | -  | 3 months to<br>31.03.05<br>\$\$'000 | 3 months to<br>31.03.04<br>\$\$'000 | Change<br>% | 12 months to<br>31.03.05<br>\$\$'000 | 12 months to<br>31.03.04<br>\$\$'000 | Change<br>%  |
|          | Interest income  | 25                                  | 11                                  | 127%        | 81                                   | 60                                   | 35%          |
|          | Rental income  | 322                                 | 280                                 | 15%         | 322                                  | 280                                  | 15%          |
|          | Other income   | 25                                  | 80                                  | -69%        | 100                                  | 110                                  | -9%          |
|          | =  | 372                                 | 371                                 | 0%          | 503                                  | 450                                  | 12%          |
| Note B - | Cost of sales include :-   |                                     |                                     |             |                                      |                                      |              |
|          |  | Gro                                 | -                                   |             | Gro                                  | -                                    |              |
|          |  | 3 months to<br>31.03.05<br>S\$'000  | 3 months to<br>31.03.04<br>S\$'000  | Change<br>% | 12 months to<br>31.03.05<br>S\$'000  | 31.03.04<br>S\$'000                  | Change<br>%  |
|          | Depreciation of property, plant and equipment  | 820                                 | 740                                 | 11%         | 3,195                                | 2,879                                | 11%          |
| Note C - | Other operating expenses include :-  |                                     |                                     |             |                                      |                                      |              |
|          | one of the second of the secon | Gro                                 | oup                                 |             | Gro                                  | oup                                  |              |
|          |  | 3 months to<br>31.03.05<br>S\$'000  | 3 months to<br>31.03.04<br>S\$'000  | Change<br>% | 12 months to<br>31.03.05<br>S\$'000  | 12 months to<br>31.03.04<br>S\$'000  | Change       |
|          | Depreciation of property, plant and equipment  | 657                                 | 281                                 | 134%        | 1,671                                | 945                                  | 77%          |
|          | Amortisation of goodwill   | 82                                  | 103                                 | -20%        | 365                                  | 243                                  | 50%          |
|          | Loss / (gain) on exchange, net   | 31                                  | (102)                               | n/m         | (223)                                | (1,600)                              | -86%         |
|          | Allowance for doubtful debts and bad debts written off, net  | 110                                 | 24                                  | 358%        | 326                                  | 131                                  | 149%         |
|          | Allowance for inventory obsolescence and inventories written off, net  | 78                                  | 109                                 | -28%        | 210                                  | 229                                  | -8%          |
|          | (Profit) / loss on sale of property, plant & equipment, net  | (3)                                 | . 29                                | n/m         |                                      | 6                                    | 567%         |
|          | Goodwill written off   | -                                   | -                                   | n/m         | 5                                    | 81                                   | -94%         |
|          | Loss on dilution of shareholding in associated company   | -                                   | -                                   | n/m         | 54                                   | -                                    | n/m          |
|          | Dilution of minority interests in subsidiary company   | -                                   | -                                   | n/m         |                                      | (18)                                 | n/m          |
|          | Exceptional items (Note D)   | 3,890                               | _                                   | n/m         | 5,164                                | 332                                  | 1455%        |
| Note D - | Exceptional items comprise:-   |                                     |                                     |             |                                      |                                      |              |
|          |  | Gre                                 | -                                   |             |                                      | oup                                  |              |
|          |  | 3 months to<br>31.03.05<br>S\$'000  | 3 months to<br>31.03.04<br>S\$'000  | Change<br>% | 31.03.05<br>S\$'000                  | 12 months to<br>31.03.04<br>S\$'000  | Change<br>%  |
|          | Provision for restructuring costs  | -                                   | -                                   | n/m         |                                      | 332                                  | n/m          |
|          | Provision for impairment of property, plant and equipment  | 3,890<br>3,890                      |                                     | n/m<br>n/m  |                                      | 332                                  | n/m<br>1455% |
|          |  | 3,670                               |                                     | 11/111      | 3,104                                | 332                                  | 143370       |
| Note E - | Finance costs comprise:-   | C                                   |                                     |             | C                                    |                                      |              |
|          |  | Great 3 months to                   | oup<br>3 months to                  |             |                                      | oup<br>12 months to                  |              |
|          | •  | 31.03.05<br>S\$'000                 | 31.03.04<br>S\$'000                 | Change<br>% | 31.03.05<br>S\$'000                  | 31.03.04<br>S\$'000                  | Change<br>%  |
| ٦        | Interest on: - bank loans and overdrafts   | 334                                 | 351                                 | -5%         | 1,330                                | 1,126                                | 18%          |
|          | - loan from a minority shareholder of a subsidiary company   | 6                                   | 4                                   | 50%         | 23                                   | 16                                   | 44%          |
|          | - finance leases   | -                                   | -                                   | n/m         |                                      | 7                                    | n/n          |
|          | - others   | 340                                 | 355                                 | n/m<br>-4%  |                                      | 1,149                                | n/m<br>19%   |
| Note F - | Adjustments for under or overprovision of tax in respect of prior  |                                     |                                     |             |                                      |                                      |              |
| 110101   | Adjustments for under or everprovision of the infrespect of prior  | Gre                                 | oup                                 |             | Gr                                   | oup                                  |              |
|          |  | 3 months to                         | 3 months to                         |             | 12 months to                         | 12 months to                         |              |
|          |  | 31.03.05                            | 31.03.04                            | Change      | 31.03.05                             | 31.03.04                             | Change       |
|          |  | S\$'000                             | S\$'000                             | %           | S\$'000                              | S\$'000                              | %            |

29

(301)

(272)

(83)

(25)

(108)

n/m

1104%

152%

(75)

(297)

(372)

(83)

(80)

(163)

-10% 271% 128%



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#### 1(b)(i) BALANCE SHEETS

|  | Grou                | ıp                  | Comp                | Company             |  |  |
|--|---------------------|---------------------|---------------------|---------------------|--|--|
|  | 31.03.05<br>S\$'000 | 31.03.04<br>S\$'000 | 31.03.05<br>S\$'000 | 31.03.04<br>S\$'000 |  |  |
| Share capital  | 23,861              | 19,887              | 23,861              | 19,887              |  |  |
| Reserves   | 10,704              | 12,390              | 5,564               | 9,198               |  |  |
| Shareholders' funds                                      | 34,565              | 32,277              | 29,425              | 29,085              |  |  |
| Minority interests                                       | (792)               | 691                 | -                   | <u>-</u>            |  |  |
|  | 33,773              | 32,968              | 29,425              | 29,085              |  |  |
| Represented by:  |                     |                     |                     |                     |  |  |
| Non-current assets                                       |                     |                     |                     |                     |  |  |
| Goodwill   | 7,168               | 7,458               | -                   | -                   |  |  |
| Property, plant and equipment, net                       | 19,012              | 25,298              | 1,502               | 1,882               |  |  |
| Subsidiary companies                                     | =                   | =                   | 26,964              | 26,045              |  |  |
| Associated company                                       | 11,138              | 7,234               | -                   | -                   |  |  |
| Other receivables  | 1,025               | 228                 | 106                 | 48                  |  |  |
| Deferred tax assets                                      | 539                 | 356                 | <del>-</del>        | <del>-</del>        |  |  |
|  | 38,882              | 40,574              | 28,572              | 27,975              |  |  |
| Current assets   |                     |                     |                     |                     |  |  |
| Inventories and work-in-progress                         | 8,029               | 7,666               | =                   | _                   |  |  |
| Receivables  | 12,493              | 11,181              | 401                 | 415                 |  |  |
| Tax recoverable  | 922                 | 729                 | 689                 | 721                 |  |  |
| Fixed deposits   | 2,435               | 3,809               | 400                 | 502                 |  |  |
| Cash at bank and in hand                                 | 3,320               | 2,446               | 119                 | 209                 |  |  |
|  | 27,199              | 25,831              | 1,609               | 1,847               |  |  |
| Current liabilities                                      |                     |                     |                     |                     |  |  |
| Trade and other payables                                 | (11,228)            | (10,707)            | (684)               | (605)               |  |  |
| Short-term bank borrowings                               | (7,279)             | (4,760)             | -                   | -                   |  |  |
| Long-term bank borrowings, current portion               | (3,985)             | (3,649)             | -                   | · -                 |  |  |
| Finance lease payables                                   | -                   | (1)                 | -                   | -                   |  |  |
| Loan from a minority shareholder of a subsidiary company | (1,390)             | (1,386)             | =                   | =                   |  |  |
| Provision for taxation                                   | (67)                | (606)               |                     |                     |  |  |
|  | (23,949)            | (21,109)            | (684)               | (605)               |  |  |
| Net current assets                                       | 3,250               | 4,722               | 925                 | 1,242               |  |  |
| Non-current liabilities                                  |                     |                     |                     |                     |  |  |
| Long-term bank borrowings                                | (7,980)             | (11,869)            | -                   | -                   |  |  |
| Deferred tax liabilities                                 | (379)               | (459)               | (72)                | (132)               |  |  |
|  | (8,359)             | (12,328)            | (72)                | (132)               |  |  |
|  | 33,773              | 32,968              | 29,425              | 29,085              |  |  |
|  |                     |                     |                     |                     |  |  |

Share capital had increased significantly pursuant to the share placement exercise carried out by the Company on 13 April 2004 and the exercise of employees' share options. A total of 15,896,000 new ordinary shares of S\$0.25 each had been issued during the financial year.

Non-current assets decreased mainly due to the significant drop in property, plant and equipment arising from depreciation charge of S\$4.87m and a S\$5.16m provision for impairment in respect of the ROV fleet of the Subsea Robotics division and a property in Ipoh, Malaysia. This was offset by additional purchase of property, plant and equipment as well as the acquisition of additional shares in associated company, RCR Tomlinson Limited ("RCR"), pursuant to their right issue exercise in December 2004. The Group also took up its share of RCR's after-tax results from 1 January 2004 to 31 December 2004 and recognised negative goodwill of S\$1.40m during FY2005.

Net current assets decreased mainly due to higher current bank borrowings, net of cash, and increase in payables offset by higher trade receivables.

Non-current liabilities decreased mainly due to the repayment of bank loans as explained in 1(b)(ii).



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#### 1(b)(ii) GROUP BORROWINGS

|  | As at 31           | 1.03.05              | As at 31.03.04     |                      |  |
|--|--------------------|----------------------|--------------------|----------------------|--|
|  | Secured<br>S\$'000 | Unsecured<br>S\$'000 | Secured<br>S\$'000 | Unsecured<br>S\$'000 |  |
| Amount repayable in one year or less, or on demand | 10,937             | 327                  | 8,160              | 250                  |  |
| Amount repayable after one year                    | 7,980              | -                    | 11,869             | -                    |  |

#### Details of any collateral:

- (i) Total bank borrowings of S\$11,913,000 granted to a subsidiary company are secured by the following:-
- first legal mortgage over the subsidiary company's freehold property at 32 Raynham St. Salisbury, Queensland, Australia;
- legal assignment of the sale proceeds of the aforementioned property to the bank;
- legal charge over the equity interest held by the subsidiary company in another body corporate;
- corporate guarantee from the Company;
- fixed and floating charge over the assets of the subsidiary company; and
- deed of subordination from a fellow subsidiary company.
- (ii) Total bank borrowings of S\$6,204,000 granted to a second subsidiary company are secured by the following:-
- floating charge over its assets;
- corporate guarantee from its subsidiary company and the Company;
- personal guarantee from its minority shareholder;
- deed of subordination from the Company and its minority shareholder; and
- standby letter of credit supported by its minority shareholder.
- (iii) Total bank borrowings of S\$800,000 granted to a third subsidiary company are secured by the following:-
- fixed charge on certain workshop equipment purchased with the bank borrowings;
- corporate guarantee provided by the Company; and

#### Group's Borrowings:

The Group's borrowings as at 31 March 2005 had decreased slightly from 31 March 2004 mainly due to repayment of term loans offset by:

- (a) new bank loans,
- (b) higher utilisation of bank overdrafts, and
- (c) translation of Australian dollar based borrowings at a higher exchange rate.



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# 1(c) CASH FLOW STATEMENT FOR THE FULL YEAR ENDED 31 MARCH 2005

| Cash flows from operating activities:         Cash flows from operating activities:         Cash flows from operating activities:           Closs) / profit from operations before taxation         (2.819)         2.230           Add/ (css.):         ————————————————————————————————————  | CASH FLOW STATEMENT FOR THE FULL YEAR ENDED 31 MARCH 2005 | Gro                   | นซ                    |
|--|---|-----------------------|-----------------------|
| Closs   Profit from operations before taxation   Closs   Clo   |   | 12 months to 31.03.05 | 12 months to 31.03.04 |
| Add (less)   |   | (2.010)               | 2 202                 |
| Depreciation of property, plant and equipment         4,866         3,24           Amortisation of goodwill         365         243           Interest income         (81)         (60)           Interest expense         1,369         1,146           Share of results of associated company         5         81           Loss on sale of property, plant & equipment, net         46         6           Loss on dilution of shareholding in associated company         54            Provision for impairment of property, plant & equipment         5,164            Provision for restructuring costs         -         332           Dilution of minority interests in subsidiary company         -         (18)           Operating profit before reinvestment in working capital         5,49         6,394           (Increase) / decrease in receivables         (1,963)         3,006           (Increase) / decrease in receivables         (1,963)         3,006           (Increase) / decrease in receivables         3,633         7,739           Interest income received         81         6           Interest income received         81         6           Interest income received         81         6           Interest stincome received         82   | (Loss) / profit from operations before taxation           | (2,819)               | 2,203                 |
| Interest income  | · · · · · · · · · · · · · · · · · · ·                     | 4,866                 | 3,824                 |
| Interest expense         1,369         1,149           Share of results of associated company         (3,514)         (1,366)           Goodwill written off         5         81           Loss on sale of property, plant & equipment, net         40         6           Loss on dibution of shareholding in associated company         5,164            Provision for impairment of property, plant & equipment         5,164            Provision for impairment of property, plant & equipment         5,164            Provision for impairment of property, plant & equipment         5,164            Operating profit before reinvestment in working capital         5,449         6,394           (Increase) / decrease in receivables         (1,963)         3,006           Increase in inventories and work-in-progress         (363)         (450)           Increase in inventories and work-in-progress         (363)         (450)           Cash generated from operations         3,633         7,739           Increase in inventories and work-in-progress         (363)         4,750           Interest income received         81         6           Interest income received         81         6           Interest income received         81         6  | · · · · · · · · · · · · · · · · · · ·                     |                       |                       |
| Share of results of associated company         (3,514)         (1,366)           Goodwill written off         5         81           Loss on sile of property, plant & equipment, net         40         6           Loss on dilution of sharcholding in associated company         54         -           Provision for restructuring costs         -         332           Dilution of minority interests in subsidiary company         -         (18)           Operating profit before reinvestment in working capital         5,449         6,394           (Increase) / decrease in receivables         (1,963)         3,006           Increase in inventories and work-in-progress         (363)         (451)           Increase in inventories and work-in-progress         5         (890)           Cash generated from operations         3,633         7,739           Interest income received         81         60           Interest income received         81         60           Interest expense paid         (1,330)         (1,133)           Increase in investing activities         2         28           Purchase of property, plant and equipment         (4,291)         (2,073)           Proceeds from insel of property, plant and equipment         (4,291)         (2,493)           L  |   | ` '                   |                       |
| Goodwill written off         \$         81           Loss on sale of property, plant & equipment, net         40         6           Loss on dibution of sharcholding in associated company         54         -           Provision for impairment of property, plant & equipment         5,164         -           Provision for impairment of property, plant & equipment         5,164         -           Provision for impairment of property, plant & equipment         5,164         -           Provision for impairment of property, plant & equipment         -         (18)           Operating profit before reinvestment in working capital         5,449         6,394           (Increase) / decrease in receivables         (1,963)         3,006           Increase / (decrease in receivables         (1,963)         3,006           Increase in inventories and work-in-progress         (363)         (451)           Increase / (decrease in papables         (363)         (450)           Cash generated from operations         (363)         (1,133)           Interest increase / (   | *   |                       | •                     |
| Loss on sale of property, plant & equipment, net   Loss on dilution of sharcholding in associated company   5.4     7.5        | * *   |                       |                       |
| Loss on dilution of shareholding in associated company   5,4   7   7   7   7   7   7   7   7   7   |   |                       |                       |
| Provision for impairment of property, plant & equipment         5,164         -         332           Division for restructuring costs         -         332           Dibution of minority interests in subsidiary company         -         (189           Operating profit before reinvestment in working capital         5,449         6,394           (Increase) / decrease in receivables         (1,963)         3,006           Increase in inventories and work-in-progress         (363)         (451)           Increase / (decrease) in payables         5         (890)           Currency re-alignment         5         (890)           Currency re-alignment         81         60           Interest income received         81         60           Interest expense paid         (1,330)         (1,133)           Income taxes paid         (815)         (1,250)           Net cash provided by operating activities         Type (2,073)           Purchase of property, plant and equipment         (4,291)         (2,073)           Proceeds from sale of property, plant and equipment         (4,291)         (2,073)           Proceeds from sale of property, plant and equipment         (4,291)         (2,073)           Proceeds from sale of property, plant and equipment         (4,291)         (2,073)   |   |                       | -                     |
| Provision for restructuring costs   332   132    |   | 5,164                 | -                     |
| Dilution of minority interests in subsidiary company   Coperating profit before reinvestment in working capital   S,449   6,394     Concrease) / decrease in receivables   (1,963)   3,006     Concrease in inventories and work-in-progress   505   5(320)     Courrency re-alignment   5   8890     Cash generated from operations   3,633   7,739     Interest income received   81   60     Interest expense paid   (1,330   (1,133)     Income taxes paid   (1,330   (1,133)     Income taxes paid   (815)   (3,206)     Net cash provided by operating activities   (815)   (1,236)     Proceeds from investing activities   (4,291)   (2,073)     Loans (to) / repaid by staff, net   (146)   93     Dividends received from associated company   (1,470   2,093)     Acquisition of additional shares in associated company   (1,470   2,093)     Acquisition of additional shares in associated company   (1,470   2,493)     Acquisition of additional shares in associated company   (1,470   2,493)     Acquisition of shares in a subsidiary company by minority shareholders   (3,241   1,476)     Cash flows from financing activities   (3,241   1,476)     Cash flows from financing activities   (1,470   2,493)     Cash flows from financing activities   (3,241   1,476)     Cash flows from financing a   |   | -                     | 332                   |
| Increase   decrease in receivables   (1,963)   3,006     Increase   in inventories and work-in-progress   (363)   (451)     Increase   (decrease) in payables   505   (320)     Currency re-alignment   5   (880)     Cash generated from operations   3,633   7,739     Interest income received   81   60     Interest expense paid   (1,330)   (1,133)     Income taxes paid   (1,330)   (1,133)     Income taxes paid   (1,569   5,430     Net cash provided by operating activities     Purchase of property, plant and equipment   (4,291)   (2,073)     Proceeds from sale of property, plant and equipment   (460   93     Dividends received from associated company   (1460   93     Dividends received from associated company   (1,470)   (2,493)     Acquisition of additional shares in associated company   (1,470)   (2,493)     Acquisition of additional shares in associated company   (69)   - (7,411)     Subscription for shares in a subsidiary company by minority shareholders   - (3,411)     Net cash used in investing activities   (5,241)   (11,476)     Cash flows from financing activities   (1,909)   (1,549)     Proceeds from bank overdrafts, secured   (1,909)   (1,549)     Proceeds from bank overdrafts, secured   (1,874)   1,408     Repayment of finance leases   (1) (79)     Proceeds from bank overdrafts, secured   (1,874)   1,408     Repayment of finance leases   (1) (79)     Proceeds from issuance of new shares   (1,874)   1,408     Repayment of finance leases   (1) (79)     Proceeds from issuance of new shares   (2,50) (4,680)     Ret cash provided by financing activities   (3,680)     Net cash provided by financing activities   (3,680)     Ret cash and cash equivalents   (3,680)     Ret c   |   | -                     | (18)                  |
| Cash generated from operations   3,633   (451)     Increases (decrease) in payables   505   (320)     Currency re-alignment   5   (890)     Interest income received   81   60     Interest income received   81   60     Interest expense paid   (1,330)   (1,133)     Income taxes paid   (815)   (1,236)     Net cash provided by operating activities   1,569   5,430     Cash flows from investing activities   1,569   5,430     Cash flows from investing activities   (4,291)   (2,073)     Proceeds from sale of property, plant and equipment   (4,291)   (2,073)     Proceeds from sale of property, plant and equipment   (446)   93     Dividends received from associated company   285   160     Acquisition of additional shares in associated company   (1,470)   (2,493)     Acquisition of additional shares in subsidiary company   (69)   - (7,411)     Investment in new business   - (7,411)     Subscription for shares in a subsidiary company by minority shareholders   - (3,411)     Cash flows from financing activities   (5,241)   (11,476)     Cash flows from financing activities   (1,879)     Proceeds from bank overdrafts, secured   948   941     (Repayment of) / proceeds from bank loans, net   (1,879)   (1,549)     Repayment of finance leases   (1) (79)     Proceeds from issuance of new shares   (1) (79)     Proceeds from issuance of new shares   (2,27)   (3,680)     Repayment of from issuance of new shares   (3,27)   (3,680)     Repayment of from issuance of new shares   (3,27)   (3,680)     Repayment of from issuance of new shares   (3,27)   (3,680)     Repayment of from issuance of new shares   (3,27)   (3,680)     Repayment of from issuance of new shares   (3,27)   (3,680)     Repayment of from issuance of new shares   (3,27)   (3,680)     Repayment of from issuance of new shares   (3,27)   (3,680)     Repayment of from issuance of new shares   (3,27)   (3,680)     Repayment of from issuance of new shares   (3,27)   (3,680)     Repayment of from issuance of new shares   (3,280)   (3,680)     Repayment of from issuance of ne   | Operating profit before reinvestment in working capital   | 5,449                 | 6,394                 |
| Cash generated from operations   (363) (451)     Increase (decrease) in payables   (363) (320)     Currency re-alignment   (5 (890)     Cash generated from operations   (3,63) (1,133) (1,133)     Interest income received   (81 60     Interest expense paid (1,1330) (1,133) (1,134) (1,134) (1,134) (1,134) (1,146) (1,   | (Increase) / decrease in receivables                      | (1,963)               | 3,006                 |
| Currency re-alignment         5         (890)           Cash generated from operations         3,633         7,739           Interest income received         81         60           Interest expense paid         (1,330)         (1,1330)           Income taxes paid         (815)         (1,236)           Net cash provided by operating activities         1,569         5,430           Purchase of property, plant and equipment         (4,291)         (2,073)           Proceeds from sale of property, plant and equipment         450         205           Loans (to) / repaid by staff, net         (146)         93           Dividends received from associated company         285         160           Acquisition of additional shares in a subsidiary company         (69)         -           Acquisition of additional shares in subsidiary company         (69)         -           Investment in new business         -         (7,411)           Subscription for shares in a subsidiary company by minority shareholders         -         (4,249)           Net cash used in investing activities         -         (4,241)         (1,476)           Cash flows from financing activities         (5,241)         (11,476)           Dividends paid         (1,549)         (1,549)  |   |                       | (451)                 |
| Cash generated from operations         3,633         7,739           Interest income received         81         60           Interest expense paid         (1,330)         (1,133)           Income taxes paid         (815)         (1,236)           Net cash provided by operating activities         1,569         5,430           Cash flows from investing activities:           Purchase of property, plant and equipment         (4,291)         (2,073)           Proceeds from sale of property, plant and equipment         450         205           Loans (to) / repaid by staff, net         (146)         93           Dividends received from associated company         285         160           Acquisition of additional shares in associated company         (1,470)         (2,493)           Acquisition of additional shares in subsidiary company         (69)         -           Investment in new business         -         (7,411)           Subscription for shares in a subsidiary company by minority shareholders         -         (3,41)           Net cash lows from financing activities         (5,241)         (11,476)           Cash flows from financing activities         (1,909)         (1,549)           Proceeds from bank overdrafts, secured         948         941     <   | Increase / (decrease) in payables                         | 505                   | (320)                 |
| Interest income received         81         60           Interest expense paid         (1,330)         (1,133)           Income taxes paid         (815)         (1,236)           Net cash provided by operating activities         1,569         5,430           Cash flows from investing activities:           Purchase of property, plant and equipment         (4,291)         (2,073)           Pcoceeds from sale of property, plant and equipment         450         205           Loans (to) / repaid by staff, net         (146)         93           Dividends received from associated company         285         160           Acquisition of additional shares in associated company         (1,470)         (2,493)           Acquisition of additional shares in subsidiary company         (69)         -           Investment in new business         -         (7,411)           Subscription for shares in a subsidiary company by minority shareholders         -         43           Net cash used in investing activities         (5,241)         (11,476)           Cash flows from financing activities         (5,241)         (11,476)           Cash flows from financing activities         (5,241)         (11,476)           Proceeds from bank overdrafts, secured         (948)         941   | Currency re-alignment                                     | 5                     | (890)                 |
| Interest expense paid   (1,330   (1,133)   Income taxes paid   (815   (1,236)   (1,2   | Cash generated from operations                            | 3,633                 | 7,739                 |
| Net cash provided by operating activities   1,569   5,430  | Interest income received                                  |                       |                       |
| Net cash provided by operating activities         1,569         5,430           Cash flows from investing activities:         Purchase of property, plant and equipment         (4,291)         (2,073)           Proceeds from sale of property, plant and equipment         450         205           Loans (to) / repaid by staff, net         (146)         93           Dividends received from associated company         285         160           Acquisition of additional shares in associated company         (69)         -           Acquisition of additional shares in subsidiary company         699         -           Investment in new business         -         (7,411)           Subscription for shares in a subsidiary company by minority shareholders         -         43           Net cash used in investing activities         (5,241)         (11,476)           Cash flows from financing activities         (5,241)         (11,476)           Cash flows from financing activities         (1,909)         (1,549)           Proceeds from bank overdrafts, secured         948         941           (Repayment of) / proceeds from bank loans, net         (1,874)         1,408           Repayment of finance leases         (1)         (79)           Proceeds from issuance of new shares         6,277         105  |   | , , ,                 |                       |
| Cash flows from investing activities:           Purchase of property, plant and equipment         (4,291)         (2,073)           Proceeds from sale of property, plant and equipment         450         205           Loans (to) / repaid by staff, net         (146)         93           Dividends received from associated company         285         160           Acquisition of additional shares in associated company         (69)         -           Acquisition of additional shares in subsidiary company         (69)         -           Investment in new business         -         (7,411)           Subscription for shares in a subsidiary company by minority shareholders         -         43           Net cash used in investing activities         (5,241)         (11,476)           Cash flows from financing activities         (5,241)         (11,476)           Cash flows from bank overdrafts, secured         948         941           (Repayment of) / proceeds from bank loans, net         (1,874)         1,408           Repayment of finance leases         (1)         (79)           Proceeds from issuance of new shares         6,277         105           (Repayment of) / proceeds from loan from minority shareholder of a subsidiary company, net         (19)         540           Net cash provided by financing ac  | Income taxes paid   | (815)                 |                       |
| Purchase of property, plant and equipment         (4,291)         (2,073)           Proceeds from sale of property, plant and equipment         450         205           Loans (to) / repaid by staff, net         (146)         93           Dividends received from associated company         285         160           Acquisition of additional shares in associated company         (69)         -           Acquisition of additional shares in subsidiary company         (69)         -           Investment in new business         -         (7,411)           Subscription for shares in a subsidiary company by minority shareholders         -         43           Net cash used in investing activities         (5,241)         (11,476)           Cash flows from financing activities:         -         43           Dividends paid         (1,909)         (1,549)           Proceeds from bank overdrafts, secured         948         941           (Repayment of) / proceeds from bank loans, net         (1,874)         1,408           Repayment of finance leases         (1)         (79)           Proceeds from issuance of new shares         6,277         105           (Repayment of) / proceeds from loan from minority shareholder of a subsidiary company, net         (19)         540           Net cash provided by financing   | Net cash provided by operating activities                 | 1,569                 | 5,430                 |
| Proceeds from sale of property, plant and equipment         450         205           Loans (to) / repaid by staff, net         (146)         93           Dividends received from associated company         285         160           Acquisition of additional shares in associated company         (1,470)         (2,493)           Acquisition of additional shares in subsidiary company         (69)         -           Investment in new business         -         (7,411)           Subscription for shares in a subsidiary company by minority shareholders         -         43           Net cash used in investing activities         (5,241)         (11,476)           Cash flows from financing activities:         -         (4,549)           Dividends paid         (1,909)         (1,549)           Proceeds from bank overdrafts, secured         948         941           (Repayment of) / proceeds from bank loans, net         (1,874)         1,408           Repayment of finance leases         (1)         (79)           Proceeds from issuance of new shares         (2,77)         105           (Repayment of) / proceeds from loan from minority shareholder of a subsidiary company, net         (19)         540           Net cash provided by financing activities         3,422         1,366           Net change in cash a  | Cash flows from investing activities:                     |                       |                       |
| Loans (to) / repaid by staff, net         (146)         93           Dividends received from associated company         285         160           Acquisition of additional shares in associated company         (1,470)         (2,493)           Acquisition of additional shares in subsidiary company         (69)         -           Investment in new business         -         (7,411)           Subscription for shares in a subsidiary company by minority shareholders         -         43           Net cash used in investing activities         (5,241)         (11,476)           Cash flows from financing activities:         (1,909)         (1,549)           Proceeds from bank overdrafts, secured         948         941           (Repayment of) / proceeds from bank loans, net         (1,874)         1,408           Repayment of finance leases         (1)         (79)           Proceeds from issuance of new shares         6,277         105           (Repayment of) / proceeds from loan from minority shareholder of a subsidiary company, net         (19)         540           Net cash provided by financing activities         3,422         1,366           Net change in cash and cash equivalents         (250)         (4,680)           Cash and cash equivalents at beginning of financial year         6,005         10,685 <td></td> <td></td> <td></td>   |   |                       |                       |
| Dividends received from associated company         285         160           Acquisition of additional shares in associated company         (1,470)         (2,493)           Acquisition of additional shares in subsidiary company         (69)         -           Investment in new business         -         (7,411)           Subscription for shares in a subsidiary company by minority shareholders         -         43           Net cash used in investing activities         (5,241)         (11,476)           Cash flows from financing activities:         (1,909)         (1,549)           Proceeds from bank overdrafts, secured         948         941           (Repayment of) / proceeds from bank loans, net         (1,874)         1,408           Repayment of finance leases         (1)         (79)           Proceeds from issuance of new shares         6,277         105           (Repayment of) / proceeds from loan from minority shareholder of a subsidiary company, net         (19)         540           Net cash provided by financing activities         3,422         1,366           Net change in cash and cash equivalents         (250)         (4,680)           Cash and cash equivalents at beginning of financial year         6,005         10,685  |   |                       |                       |
| Acquisition of additional shares in associated company Acquisition of additional shares in subsidiary company Investment in new business Investment in new b |   | , ,                   |                       |
| Acquisition of additional shares in subsidiary company Investment in new business - (7,411) Subscription for shares in a subsidiary company by minority shareholders - 43  Net cash used in investing activities (5,241) (11,476)  Cash flows from financing activities:  Dividends paid (1,909) (1,549) Proceeds from bank overdrafts, secured 948 941 (Repayment of) / proceeds from bank loans, net (1,874) 1,408 Repayment of finance leases (1) (79) Proceeds from issuance of new shares (1) (79) Proceeds from issuance of new shares (1) (79) Net cash provided by financing activities 3,422 1,366  Net change in cash and cash equivalents (250) (4,680) Cash and cash equivalents at beginning of financial year 6,005 10,685   |   |                       |                       |
| Investment in new business   - (7,411)     Subscription for shares in a subsidiary company by minority shareholders   - 43     Net cash used in investing activities   (5,241)   (11,476)     Cash flows from financing activities:             Dividends paid   (1,909)   (1,549)     Proceeds from bank overdrafts, secured   948   941     (Repayment of) / proceeds from bank loans, net   (1,874)   1,408     Repayment of finance leases   (1)   (79)     Proceeds from issuance of new shares   (6,277   105     (Repayment of) / proceeds from loan from minority shareholder of a subsidiary company, net   (19)   540     Net cash provided by financing activities   (3,680)     Cash and cash equivalents at beginning of financial year   (6,005   10,685     Cash and cash equivalents at beginning of financial year   (6,005   10,685     Cash and cash equivalents   (250)   (4,680)     Cash and cash equivalents at beginning of financial year   (7,411)     Cash and cash equivalents   (250)   (4,680)     Cash and cash equivalents at beginning of financial year   (250)   (4,680)     Cash and cash equivalents at beginning of financial year   (250)   (4,680)     Cash and cash equivalents at beginning of financial year   (250)   (4,680)     Cash and cash equivalents at beginning of financial year   (250)   (4,680)     Cash and cash equivalents at beginning of financial year   (250)   (4,680)     Cash and cash equivalents at beginning of financial year   (250)   (4,680)     Cash and cash equivalents at beginning of financial year   (250)   (4,680)     Cash and cash equivalents at beginning of financial year   (250)   (4,680)     Cash and cash equivalents at beginning of financial year   (250)   (4,680)     Cash and cash equivalents at beginning of financial year   (250)   (4,680)     Cash and cash equivalents at beginning of financial year   (250)   (4,680)     Cash and cash equivalents at beginning of financial year   (250)   (4,680)     Cash and cash equivalents at beginning of financial year   (250)   (4,680)     Cash and cash equivalent   |   |                       |                       |
| Subscription for shares in a subsidiary company by minority shareholders         -         43           Net cash used in investing activities         (5,241)         (11,476)           Cash flows from financing activities:         -         (1,909)         (1,549)           Dividends paid         (1,909)         (1,549)           Proceeds from bank overdrafts, secured         948         941           (Repayment of) / proceeds from bank loans, net         (1,874)         1,408           Repayment of finance leases         (1)         (79)           Proceeds from issuance of new shares         6,277         105           (Repayment of) / proceeds from loan from minority shareholder of a subsidiary company, net         (19)         540           Net cash provided by financing activities         3,422         1,366           Net change in cash and cash equivalents         (250)         (4,680)           Cash and cash equivalents at beginning of financial year         6,005         10,685  | • • • • •   | (09)                  |                       |
| Net cash used in investing activities(5,241)(11,476)Cash flows from financing activities:(1,909)(1,549)Dividends paid(1,909)(1,549)Proceeds from bank overdrafts, secured948941(Repayment of) / proceeds from bank loans, net(1,874)1,408Repayment of finance leases(1)(79)Proceeds from issuance of new shares6,277105(Repayment of) / proceeds from loan from minority shareholder of a subsidiary company, net(19)540Net cash provided by financing activities3,4221,366Net change in cash and cash equivalents(250)(4,680)Cash and cash equivalents at beginning of financial year6,00510,685  |   | -                     |                       |
| Dividends paid (1,909) (1,549) Proceeds from bank overdrafts, secured 948 941 (Repayment of) / proceeds from bank loans, net (1,874) 1,408 Repayment of finance leases (1) (79) Proceeds from issuance of new shares (6,277 105 (Repayment of) / proceeds from loan from minority shareholder of a subsidiary company, net (19) 540  Net cash provided by financing activities 3,422 1,366  Net change in cash and cash equivalents (250) (4,680) Cash and cash equivalents at beginning of financial year 6,005 10,685  |   | (5,241)               | (11,476)              |
| Dividends paid (1,909) (1,549) Proceeds from bank overdrafts, secured 948 941 (Repayment of) / proceeds from bank loans, net (1,874) 1,408 Repayment of finance leases (1) (79) Proceeds from issuance of new shares (6,277 105 (Repayment of) / proceeds from loan from minority shareholder of a subsidiary company, net (19) 540  Net cash provided by financing activities 3,422 1,366  Net change in cash and cash equivalents (250) (4,680) Cash and cash equivalents at beginning of financial year 6,005 10,685  | Cash flows from financing activities                      |                       |                       |
| Proceeds from bank overdrafts, secured (Repayment of) / proceeds from bank loans, net (Repayment of finance leases (1) (79) Proceeds from issuance of new shares (Repayment of) / proceeds from loan from minority shareholder of a subsidiary company, net (19) 540  Net cash provided by financing activities  Net change in cash and cash equivalents (250) (4,680) Cash and cash equivalents at beginning of financial year  (10) (79) (10) (4,680) (11) (79) (12) (4,680) (13) (4,680) (14) (4,680) (15) (4,680) (16) (4,680)   |   | (1.909)               | (1,549)               |
| (Repayment of) / proceeds from bank loans, net(1,874)1,408Repayment of finance leases(1)(79)Proceeds from issuance of new shares6,277105(Repayment of) / proceeds from loan from minority shareholder of a subsidiary company, net(19)540Net cash provided by financing activities3,4221,366Net change in cash and cash equivalents(250)(4,680)Cash and cash equivalents at beginning of financial year6,00510,685   |   |                       |                       |
| Proceeds from issuance of new shares (Repayment of) / proceeds from loan from minority shareholder of a subsidiary company, net (19) 540  Net cash provided by financing activities 3,422 1,366  Net change in cash and cash equivalents (250) (4,680) Cash and cash equivalents at beginning of financial year 6,005 10,685   |   | (1,874)               | 1,408                 |
| (Repayment of) / proceeds from loan from minority shareholder of a subsidiary company, net(19)540Net cash provided by financing activities3,4221,366Net change in cash and cash equivalents(250)(4,680)Cash and cash equivalents at beginning of financial year6,00510,685   |   |                       |                       |
| Net cash provided by financing activities3,4221,366Net change in cash and cash equivalents(250)(4,680)Cash and cash equivalents at beginning of financial year6,00510,685  |   |                       |                       |
| Net change in cash and cash equivalents (250) (4,680) Cash and cash equivalents at beginning of financial year 6,005 10,685  |   |                       |                       |
| Cash and cash equivalents at beginning of financial year 6,005 10,685  | Net cash provided by financing activities                 | 3,422                 | 1,366                 |
| Cash and cash equivalents at beginning of financial year 6,005 10,685  | Net change in cash and cash equivalents                   | (250)                 | (4,680)               |
|  | Cash and cash equivalents at beginning of financial year  |                       |                       |
|  |   | 5,755                 | 6,005                 |



(Company Registration Number 196900057Z) (Incorporated in the Republic of Singapore)

Note: Cash and cash equivalents consist of the following:-

#### Group

|                            | As at 31.03.05 | As at 31.03.04 |
|----------------------------|----------------|----------------|
|                            | S\$'000        | S\$'000        |
| Fixed deposits             | 2,435          | 3,809          |
| Cash at bank and in hand   | 3,320          | 2,446          |
| Bank overdrafts, unsecured |                | (250)          |
|                            | 5,755          | 6,005          |

The decrease in net cash provided by operating activities arose mainly due to the loss from operations as well as unfavourable working capital movements.

Net cash used in investing activities during FY2005 was significantly lower than FY2004, during which the Group incurred S\$7.41m in the acquisition of the business of Adelaide Fuel Injection ("AFI Group"). More cash was also expended on the acquisition of additional shares in RCR. This was offset by a higher investment in property, plant and equipment during FY2005.

Net cash provided by financing activities increased from FY2004 with the proceeds from the share placement exercise completed in 13 April 2004, offset by net higher repayment of bank loans.

#### Update on usage of proceeds from private placement on 13 April 2004

Proceeds from the share placement exercise have been used to fund the Group's acquisition of additional shares in RCR, purchase of plant and equipment as well as working capital requirements.

#### 1(d)(i) STATEMENT OF CHANGES IN EQUITY FOR THE FULL YEAR ENDED 31 MARCH 2005

|   |                          |                       | Foreign                              |                                  |                                    |
|---|--------------------------|-----------------------|--------------------------------------|----------------------------------|------------------------------------|
| Group   | Share Capital<br>S\$'000 | Share Premium S\$'000 | Currency Translation Reserve S\$'000 | Retained <u>Earnings</u> S\$'000 | Shareholders' <u>Funds</u> S\$'000 |
| Balance as at 1 April 2003  | 19,800                   | 1,944                 | 701                                  | 8,845                            | 31,290                             |
| Exchange difference on translation of overseas subsidiary companies Issuance of ordinary shares pursuant to exercise of options | -<br>87                  | -<br>18               | 804                                  | -                                | 804<br>105                         |
| Net profit attributable to shareholders   | -                        | -                     | -                                    | 1,705                            | 1,705                              |
| Share of reserves movement in associated company  | -                        | -                     | -                                    | (78)                             | (78)                               |
| Dividends paid in respect of previous financial year, less tax  | -                        | -                     | -                                    | (928)                            | (928)                              |
| Dividends paid in respect of current financial year, less tax   | -                        | -                     | -                                    | (621)                            | (621)                              |
| Balance as at 31 March 2004   | 19,887                   | 1,962                 | 1,505                                | 8,923                            | 32,277                             |
| Balance as at 1 April 2004  | 19,887                   | 1,962                 | 1,505                                | 8,923                            | 32,277                             |
| Exchange difference on translation of overseas subsidiary companies   | -                        | -                     | 54                                   |                                  | 54                                 |
| Issuance of ordinary shares pursuant to exercise of options   | 6                        | 1                     | -                                    | -                                | 7                                  |
| Issuance of ordinary shares pursuant to share placement   | 3,968                    | 2,302                 | • =                                  | -                                | 6,270                              |
| Net loss attributable to shareholders   | -                        | -                     | -                                    | (1,964)                          | (1,964)                            |
| Share of reserves movement in associated company  | -                        | -                     | -                                    | (170)                            | (170)                              |
| Dividends paid in respect of previous financial year, less tax  | -                        | -                     | -                                    | (1,145)                          | (1,145)                            |
| Dividends paid in respect of current financial year, less tax   | -                        | -                     | -                                    | (764)                            | (764)                              |
| Balance as at 31 March 2005   | 23,861                   | 4,265                 | 1,559                                | 4,880                            | 34,565                             |



(Company Registration Number 196900057Z) (Incorporated in the Republic of Singapore)

| Company  | Share Capital<br>S\$'000 | Share<br><u>Premium</u><br>S\$'000 | Retained<br>Earnings<br>S\$'000 | Shareholders' <u>Funds</u> S\$'000 |
|--|--------------------------|------------------------------------|---------------------------------|------------------------------------|
| Balance as at 1 April 2003                                     | 19,800                   | 1,944                              | 10,697                          | 32,441                             |
| Issuance of ordinary shares pursuant to exercise of options    | 87                       | 18                                 | -                               | 105                                |
| Net loss attributable to shareholders                          | -                        | -                                  | (1,912)                         | (1,912)                            |
| Dividends paid in respect of previous financial year, less tax | -                        | -                                  | (928)                           | (928)                              |
| Dividends paid in respect of current financial year, less tax  | -                        | -                                  | (621)                           | (621)                              |
| Balance as at 31 March 2004                                    | 19,887                   | 1,962                              | 7,236                           | 29,085                             |
| Balance as at 1 April 2004                                     | 19,887                   | 1,962                              | 7,236                           | 29,085                             |
| Issuance of ordinary shares pursuant to exercise of options    | 6                        | 1                                  | -                               | 7                                  |
| Issuance of ordinary shares pursuant to share placement        | 3,968                    | 2,302                              | -                               | 6,270                              |
| Net loss attributable to shareholders                          | -                        | -                                  | (4,028)                         | (4,028)                            |
| Dividends paid in respect of previous financial year, less tax | -                        | -                                  | (1,145)                         | (1,145)                            |
| Dividends paid in respect of current financial year, less tax  | -                        | -                                  | (764)                           | (764)                              |
| Balance as at 31 March 2005                                    | 23,861                   | 4,265                              | 1,299                           | 29,425                             |

#### 1(d)(ii) CHANGES IN COMPANY'S SHARE CAPITAL

During FY2005, the Company issued and allotted 25,000 ordinary shares of S\$0.25 each upon the exercise of options granted under the Metalock Executives' Share Option Scheme. This scheme was replaced by the MTQ Corporation Executives' Share Option Scheme 2003 in April 2003. Options granted under the previous scheme shall, however, continue to be exercisable in accordance with the terms of the previous scheme.

On 13 April 2004, the Company also issued 15,871,000 new ordinary shares of S\$0.25 each pursuant to a private share placement exercise. As a result of the share placement exercise and the exercise of employees' share option, the Company's share capital was increased to 95,445,000 shares of S\$0.25 each as at 31 March 2005.

The total number of options outstanding as at 31 March 2005 are as follows:-

| Date of grant   | No. of options out As at 31.03.05 As a ('000) |       | Expiry date     | Exercise price<br>per share |
|-----------------|---|-------|-----------------|-----------------------------|
| 15 October 2000 | 200   | 200   | 15 October 2005 | S\$0.30                     |
| 15 October 2000 | 586   | 711   | 15 October 2010 | S\$0.30                     |
| 31 July 2003    | 440   | 440   | 30 July 2008    | S\$0.43                     |
| 31 July 2003    | 1,435   | 1,495 | 30 July 2013    | S\$0.43                     |
|                 | 2,661   | 2,846 |                 |                             |

### 2 AUDIT

The figures have not been audited or reviewed by the Company's auditors.

#### 3 AUDITORS' REPORT

Not Applicable

## 4 ACCOUNTING POLICIES

The Group has applied the same accounting policies and methods of computation in the financial statements for the current reporting period compared with the audited financial statements as at 31 March 2004.

#### 5 CHANGES IN ACCOUNTING POLICIES

Not Applicable



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#### 6 EARNINGS PER ORDINARY SHARE (EPS)

#### Group

|   | 12 months<br>ended 31.03.05<br>(cents) | 12 months<br>ended 31.03.04<br>(cents) |
|---|--|--|
| (Loss) / earnings per ordinary share:-                                  |  |  |
| - Based on weighted average number of ordinary shares on issue (Note A) | (2.07)                                 | 2.15                                   |
| - On a fully diluted basis (Note B)                                     | (2.07)                                 | 2.14                                   |

#### Note A

The earnings per share based on existing share capital is calculated on the profit set out in 1(a) above and the weighted average number of ordinary shares in issue during the period under review:-

FY2005 - 94.922 m shares (FY2004 - 79.431m shares)

#### Note B

The earnings per share on a fully diluted basis is calculated on the profit set out in 1(a) above and the weighted average number of ordinary shares of in issue during the period under review (adjusted for the effects of dilutive potential ordinary shares being the share options granted to employees):-

FY2005 - 95.063m shares (FY2004 - 79.729m shares)

#### 7 NET ASSET VALUE

| Group               |                     | Company                           |  |  |
|---------------------|---------------------|-----------------------------------|--|--|
| 31.03.05<br>(cents) | 31.03.04<br>(cents) | 31.03.05<br>(cents)               | 31.03.04<br>(cents)                        |  |
| 36.21               | 40.57               | 30.83                             | 36.56                                      |  |
|                     | 31.03.05<br>(cents) | 31.03.05 31.03.04 (cents) (cents) | 31.03.05 31.03.04 31.03.05 (cents) (cents) |  |

#### 8 REVIEW OF GROUP PERFORMANCE

#### **TURNOVER**

#### 4QFY2005

The Group registered a revenue of S\$13.46m for 4QFY2005, which represented an 8% slide against its turnover of S\$14.60m in 4QFY2004.

ROV fleet utilisation levels of the Subsea Robotics division remained low during the quarter. The Engine Systems division also experienced weaker activities in both its turbocharger and fuel injection segments.

Meanwhile, buoyant conditions in the oil and gas industry fueled strong demand for the services of the Oilfield Engineering Division.

## FY2005

For FY2005, the Group achieved a 7% growth of its turnover from the comparative year. The increase reflected improved performance of the Oilfield Engineering and Subsea Robotics divisions as well as a full year contribution from the fuel injection business of AFI Group acquired in October 2003. This was, however, moderated by lower turbocharger activities in the Engine Systems division.

#### **PROFITABILITY**

#### 4QFY2005

Despite a lower turnover in 4QFY2005, the Group achieved comparable gross profit against that of 4QFY2004 as its expansion into the leasing of oilfield equipment generated strong profit margins. Traditional oilfield equipment repair services of the Oilfield Engineering division also benefited from the upturn in oil and gas exploration activities.

Notwithstanding this, the Group recorded a net loss of S\$2.98m for 4QFY2005.

Subsea Robotics division incurred further losses during the quarter as active efforts to secure strategic alliances with other subsea engineering service providers yielded no success to-date. This was taken into consideration as part of the on-going review of its performance and the fleet utilisation prospects.

Given limitations in its ability to turnaround the ROV operations, and the growth opportunities available in the Group's two other core divisions, the division will now extend its strategic review to explore the potential divestment of its ROV fleet. Accordingly, the division deemed it appropriate to make an additional S\$3.92m provision for impairment of the fleet to reflect its estimated realizable value based on market enquiries.

Performance of the Engine Systems division continued to be impacted by the on-going business integration exercise which took up significant management time and resources. Increased competition arising from the influx of cheaper imports into Australia also affected the turbocharger operations.

During the quarter, the Group recognised negative goodwill of S\$0.20m arising from its investment in RCR Tomlinson Ltd as well as a reversal of S\$0.27m excess tax provisions in respect of previous years.

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#### FY2005

The Group registered a net loss of S\$1.96m, following significant impairment provisions of S\$5.10m for the ROV fleet of the Subsea Robotics division, weaker turbocharger activities and considerably lower exchange gains relative to FY2004.

The adverse impact was mitigated by strong results of its Oilfield Engineering division, a full year contribution from the fuel injection activities of AFI group as well as its share of associate income of \$\$ 3.51m (including recognition of negative goodwill).

#### 9 VARIANCE FROM PROSPECT STATEMENT

In the unaudited Third Quarter Financial Statements and Dividend announcement released on 14 February 2005, the Group indicated that it will continue to review the performance of the Subsea Robotics division on an ongoing basis, including assessing the need for further impairment of the division's assets. In the same announcement, the Group also stated that it is expected to register a weaker 4th quarter performance in FY2005.

On 26 May 2005, the Group released a profit warning for FY2005. Having assessed the ROV fleet performance and prevailing market requirements as well as the growth opportunities in the Group's Oilfield Engineering and Engine Systems divisions, the Subsea Robotics division will now include, as one of its business options, the divestment of its ROV fleet. Accordingly, the Group had deemed it appropriate to make an additional provision for impairment of the ROV fleet to reflect its estimated realizable value based on market enquiries. As a result of such impairment provision, the Group registered a loss for FY2005.

#### 10 PROSPECTS

Oil and gas exploration and production activities is likely to remain buoyant in the key Asian markets of Oilfield Engineering division during FY2006. While this will benefit the division, sustainability of the performance level of its oilfield equipment leasing operations will be contingent upon its ability in expanding its customer base to reduce existing reliance on certain key rental contracts.

Meanwhile, the Group's Engine Systems division is expected to recover and deliver positive contributions in FY2006. Completion of its business integration process will allow the division to achieve targeted synergistic benefits in both marketing efforts as well as cost controls.

In the new financial year, Subsea Robotics division will actively pursue the strategic options determined for the division, including the potential divestment of its ROV fleet. Building on its proven engineering capabilities, the division may, subject to further review and feasibility studies, thereafter seek to grow its earnings base in the sale of "built to order" subsea robotics systems and peripherals.

The Group will continue to benefit from its share of RCR's results in the new financial year. In FY2006, the Group will adopt FRS103 – Business Combinations. Accordingly, it will adjust the outstanding negative goodwill against the opening retained earnings of the Group and will no longer be able to recognize any credits to the profit and loss account arising from the negative goodwill included in its existing investment in RCR.

Barring unforeseen circumstances, the Group is expected to return to profitability in the new financial year.

## 11 DIVIDENDS

a) Any dividend declared for the present financial period? Yes

| Present | Period |
|---------|--------|
|         |        |

Name of Dividend Interim, paid Final, proposed Dividend Type Cash Cash

Dividend Rate 4% per ordinary share, less tax 6% per ordinary share, less tax

 Par Value of Shares
 \$\$0.25
 \$\$0.25

 Tax Rate
 20%
 20%

b) Any dividend declared for the previous corresponding period? Yes

## **Previous Corresponding Period**

Name of Dividend Interim, paid Final, paid
Dividend Type Cash Cash

Dividend Rate 4% per ordinary share, less tax 6% per ordinary share, less tax

 Par Value of Shares
 \$\$0.25
 \$\$0.25

 Tax Rate
 22%
 20%

#### c) Date payable

The proposed dividend, if approved at the forthcoming Annual General Meeting, will be paid at a date to be announced later.

#### d) Books closure date

Notice will be given at a later date on the closure of the Shares Transfer Books and Register of members to determine shareholders' entitlement to the proposed final dividend.



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## 12 <u>BUSINESS SEGMENTAL INFORMATION</u>

By Industry Segments

| F١ | /20 | n | 5 |
|----|-----|---|---|
|    |     | · |   |

| <u> </u>  |                                  |                                    |                              | FY2                           | 2005  |                   |                         |                  |
|---|----------------------------------|------------------------------------|------------------------------|-------------------------------|---|-------------------|-------------------------|------------------|
| Revenue & Expenses  | Investment<br>Holding<br>S\$'000 | Oilfield<br>Engineering<br>S\$'000 | Engine<br>Systems<br>S\$'000 | Subsea<br>Robotics<br>S\$'000 | Multi-<br>disciplined<br>Engineering<br>S\$'000 | Others<br>S\$'000 | Eliminations<br>S\$'000 | Group<br>S\$'000 |
|   |                                  |                                    |                              |                               |   |                   |                         |                  |
| External sales  | -                                | 15,974                             | 33,771                       | 6,724                         |   | -                 | -                       | 56,469           |
| Inter-segment sales   | 2,584                            | 984                                | -                            | -                             |   | -                 | (3,568)                 |                  |
| Total sales   | 2,584                            | 16,958                             | 33,771                       | 6,724                         | -   | =                 | (3,568)                 | 56,469           |
| Segment results   | (3,265)                          | 2,852                              | (381)                        | (1,865)                       | _   | (86)              | 2,945                   | 200              |
| Exceptional items   | -                                | _                                  | -                            | (5,099)                       | -   | (65)              | _                       | (5,164           |
| _   | (3,265)                          | 2,852                              | (381)                        | (6,964)                       | -   | (151)             | 2,945                   | (4,964           |
| Finance costs   |                                  |                                    |                              |                               |   |                   |                         | (1,369           |
| Share of results of associated compa  | ıny                              |                                    |                              |                               | 3,514   |                   |                         | 3,514            |
| Taxation  |                                  |                                    |                              |                               |   |                   |                         | (564             |
| Minority interests  |                                  |                                    |                              |                               |   |                   | _                       | 1,419            |
| Net profit attributable to sharehol   | lders                            |                                    |                              |                               |   |                   | =                       | (1,964           |
| Assets & Liabilities  |                                  |                                    | •                            |                               |   |                   |                         |                  |
| Segment assets  | 12,679                           | 15,720                             | 28,362                       | 9,753                         | 11,138  | 523               | (13,555)                | 64,620           |
| Deferred tax assets   |                                  |                                    |                              |                               |   |                   |                         | 539              |
| Tax recoverable   |                                  |                                    |                              |                               |   |                   | _                       | 922              |
| Total assets  |                                  |                                    |                              |                               |   |                   | =                       | 66,081           |
| Segment liabilities   | (692)                            | (2,388)                            | (18,020)                     | (6,497)                       | -   | (869)             | 17,238                  | (11,228          |
| Provision for taxation  | , ,                              |                                    | , , ,                        | ,                             |   |                   | •                       | (67              |
| Deferred taxation   |                                  |                                    |                              |                               |   |                   |                         | (379             |
| Bank borrowings   |                                  |                                    |                              |                               |   |                   |                         | (19,244          |
| Loan from minority shareholder of a   | a subsidiary com                 | pany                               |                              |                               |   |                   |                         | (1,390           |
| Total liabilities   |                                  |                                    |                              |                               |   |                   | =                       | (32,308          |
| Other segmental information   |                                  |                                    |                              |                               |   |                   |                         |                  |
| Capital expenditure   | 26                               | 1,075                              | 3,039                        | 154                           | -   | -                 | (3)                     | 4,291            |
| Depreciation  | 404                              | 791                                | 1,637                        | 2,023                         | -   | 15                | (4)                     | 4,866            |
| Other non-cash (income) / expenses<br>Loss / (Profit) on sale of property,<br>plant & equipment | -                                | (3)                                | 43                           | -                             | -   | -                 | -                       | 40               |
| Amortisation of goodwill  | -                                | -                                  | 365                          | -                             | -   | -                 | -                       | 365              |
| Goodwill written off  | -                                | -                                  | -                            | -                             | -   | -                 | 5                       | :                |
| Loss on dilution of shareholding  |                                  | -                                  | -                            | -                             | 54  | -                 | -                       | 54               |
| in associated company   |                                  | /4\                                | 100                          |                               |   |                   |                         |                  |
| =   |                                  | (3)                                | 408                          | _                             | 54  | -                 | 5                       | 464              |

## By geographical segments

|                     | United               |                      |                    |                     |                      |                  |
|---------------------|----------------------|----------------------|--------------------|---------------------|----------------------|------------------|
|                     | Singapore<br>S\$'000 | Australia<br>S\$'000 | Kingdom<br>S\$'000 | Malaysia<br>S\$'000 | Indonesia<br>S\$'000 | Total<br>S\$'000 |
| External sales      | 21,385               | 33,452               | 1,313              |                     | 319                  | 56,469           |
| Segment assets      | 18,457               | 38,903               | 6,152              | 522                 | 586                  | 64,620           |
| Capital expenditure | 1,209                | 3,036                | 43                 |                     | 3                    | 4,291            |



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Provision for restructuring costs

Dilution of minority interests in

subsidiary company

| _   | FY2004                           |                                    |                              |                               |   |                   |                         |                   |
|---|----------------------------------|------------------------------------|------------------------------|-------------------------------|---|-------------------|-------------------------|-------------------|
|   | Investment<br>Holding<br>S\$'000 | Oilfield<br>Engineering<br>S\$'000 | Engine<br>Systems<br>S\$'000 | Subsea<br>Robotics<br>S\$'000 | Multi-<br>disciplined<br>Engineering<br>S\$'000 | Others<br>S\$'000 | Eliminations<br>S\$'000 | Group<br>S\$'000  |
| Revenue & Expenses  |                                  |                                    |                              |                               |   |                   |                         |                   |
| External sales  | -                                | 13,657                             | 32,710                       | 6,371                         | -   | -                 | -                       | 52,738            |
| Inter-segment sales   | 2,552                            | <u>-</u>                           | 55                           | •                             | -   | _                 | (2,607)                 | _                 |
| Total sales   | 2,552                            | 13,657                             | 32,765                       | 6,371                         | -   | -                 | (2,607)                 | 52,738            |
| Segment results   | (377)                            | 941                                | 2,455                        | (810)                         | _   | (92)              | 201                     | 2,318             |
| Exceptional items   | -                                | -                                  | -                            | (332)                         | <b>-</b>  | -                 | -                       | (332)             |
| _   | (377)                            | 941                                | 2,455                        | (1,142)                       | -   | (92)              | 201                     | 1,986             |
| Finance costs   |                                  |                                    |                              |                               |   |                   |                         | (1,149)           |
| Share of results of associated compa  | iny                              |                                    |                              |                               | 1,366   |                   |                         | 1,366             |
| Taxation  |                                  |                                    |                              |                               |   |                   |                         | (876)             |
| Minority interests  |                                  |                                    |                              |                               |   |                   |                         | 378               |
| Net profit attributable to sharehol   | lders                            |                                    |                              |                               |   |                   | =                       | 1,705             |
| Assets & Liabilities  |                                  |                                    |                              |                               |   |                   |                         |                   |
| Segment assets  | 12,213                           | 8,102                              | 19,613                       | 12,488                        | 7,234   | 5,475             | 195                     | 65,320            |
| Deferred tax assets   | ·                                | ,                                  | ŕ                            | •                             | ·   | ,                 |                         | 356               |
| Tax recoverable   |                                  |                                    |                              |                               |   |                   |                         | 729               |
| Total assets  |                                  |                                    |                              |                               |   |                   | -                       | 66,405            |
| Segment liabilities Provision for taxation  | (605)                            | (1,626)                            | (6,416)                      | (1,949)                       | -   | (111)             | -                       | (10,707)<br>(606) |
| Deferred taxation   |                                  |                                    |                              |                               |   |                   |                         | (459              |
| Bank borrowings   |                                  |                                    |                              |                               |   |                   |                         | (20,278           |
| Finance lease payables  |                                  |                                    |                              |                               |   |                   |                         | (1                |
| Loan from minority shareholder of a subsidiary company  |                                  |                                    |                              |                               |   |                   |                         | (1,386            |
| Total liabilities   |                                  |                                    |                              |                               |   |                   | -                       | (33,437           |
| Other segmental information   |                                  |                                    |                              |                               |   |                   |                         |                   |
| Capital expenditure   | 51                               | 187                                | 2,509                        | 565                           | -   | -                 | -                       | 3,312             |
| Depreciation  | 476                              | 747                                | 527                          | 2,044                         | -   | 16                | 14                      | 3,824             |
| Other non cash (income) / expenses<br>(Loss) / Profit on sale of property,<br>plant & equipment | (3)                              | (19)                               | 3                            | 25                            | -   | -                 | -                       | 6                 |
| Amortisation of goodwill  | _                                |                                    | 243                          | -                             | -   | -                 | _                       | 243               |
| Goodwill written off  | _                                | -                                  | -                            | -                             | -   | -                 | 81                      | 81                |
| Provision for restricturing sects   |                                  |                                    |                              | 222                           |   |                   |                         | 222               |

332

357

| By geographical segments | Singapore<br>S\$'000 | Australia<br>S\$'000 | United<br>S\$'000 | Malaysia<br>S\$'000 | Indonesia<br>S\$'000 | Total<br>S\$'000 |
|--------------------------|----------------------|----------------------|-------------------|---------------------|----------------------|------------------|
| External sales           | 16,228               | 32,688               | 3,800             | _                   | 22                   | 52,738           |
| Segment assets           | 26,468               | 28,351               | 10,618            | (206)               | 89                   | 65,320           |
| Capital expenditure      | 738                  | 2,167                | 65                | _                   | 342                  | 3,312            |

(19)

246

(3)

(18)

63

332

(18)

644



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# 13 <u>IN THE REVIEW OF PERFORMANCE, THE FACTORS LEADING TO ANY MATERIAL CHANGES IN</u> CONTRIBUTIONS TO TURNOVER AND EARNINGS BY THE BUSINESS OR GEOGRAPHICAL SEGMENTS

Refer to Paragraph 8

### 14 BREAKDOWN OF SALES

| <u> </u>   | Gro                 |                     |             |
|--|---------------------|---------------------|-------------|
|  | 31.03.05<br>S\$'000 | 31.03.04<br>S\$'000 | Change<br>% |
| Sales reported for first half year   | 29,178              | 24,305              | 20          |
| Operating profit after tax before deducting minority interests reported for first half year  | 110                 | 757                 | (85)        |
| Sales reported for second half year  | 27,291              | 28,433              | (4)         |
| Operating profit after tax before deducting minority interests reported for second half year | (3,493)             | 570                 | n/m         |

# 15 BREAKDOWN OF THE TOTAL ANNUAL DIVIDEND (IN DOLLAR VALUE) FOR THE LATEST FULL YEAR AND PREVIOUS FULL YEAR

|                        | 2005<br>S\$ | 2004<br>S\$ |
|------------------------|-------------|-------------|
| Ordinary<br>Preference | 1,908,900   | 1,765,822   |
| Total:                 | 1,908,900   | 1,765,822   |

#### 16 INTERESTED PERSON TRANSACTIONS

NIL

## BY ORDER OF THE BOARD

Fong Choon Seng Company Secretary 30.05.05